

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2011/12 (Final Outturn vs. Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 11 (£m)	Cause of Variance	Action Required
Day Services (Services for Older People)	1.309	1.110	(0.199)	(0.198)	Early impact of transport review (£0.033m) together with a reduction in the use of agency staff by utilising in house services (£0.020m) and Independent Sector provision (£0.032k).	Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme.
Community Re-enablement (Services for Older People)	0.383	0.343	(0.040)	(0.040)	Mostly due to income exceeding budget offset by overspends in other areas.	Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme.
Domiciliary Support (Services for Older People)	7.632	7.370	(0.262)	(0.262)	Increase in complexity of need and number of clients supported to live at home. This is resulting in an increase in the amount of support to clients in need of double manning and complex care which has a significant impact on cost. However, changes to the delivery of the service, including reablement as part of TSSA, is leading to an improved outturn position and reduced pay costs (£0.046m). Additional Continuing Health Care funding has only just been secured (£0.179m); this is available only if certain criteria are met.	Continual review of individual care packages is contributing to reducing the overspend. Trend analysis continues to be used to improve projections of service demand. Reablement service is rolling out in line with TSSA.
Living Well (Services for Older People)	0.091	0.054	(0.037)	(0.037)	Mainly the result of reduced staffing levels due to maternity leave, a vacancy and a Social Worker seconded to PDSI.	The current service provision is being reviewed which may result in changes and is part of TSSA.

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Residential Services (Services for Older People)	8.413	8.518	0.105	0.105	The cost of covering for staff leave within this statutory service, (e.g. annual or sick leave), continues to be an issue resulting in a net overspend on staff costs. This is offset by an increase in the projected level of income from service users (£0.053m).	Use is being made of temporary Flintshire staff from other areas, to minimise the need for agency staff. Income levels continue to be monitored but depend on circumstances of individual service users.
					Purchased residential care is projected to overspend. This is mainly due to an additional week of payments in 2011/12 which is a 53 week year (impact approximately £0.145m). These overspends are partially offset by service user income exceeding budget.	
Professional Support (Services for Older People)	2.947	2.803	(0.144)	(0.144)	The projected underspend is mostly due to a number of vacant posts (£0.198m) offset by minor overspends in other areas as well as £0.051m requested carry forward mostly in respect of the need for additional HR support for TSSA in 2012/13	The service is being reviewed as part of TSSA.
Domiciliary Support (Physical Disability and Sensory Impairment).	1.591	1.567	(0.024)	(0.024)	This service is projected to underspend due to a combination of reduced third party care costs together with income expected to exceed its budget.	All care packages are being reviewed to ensure that they remain appropriate; this may, in some cases, lead to a reduction in payments and is part of TSSA.

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Residential Services (Physical Disability and Sensory Impairment)	0.882	0.757	(0.125)	(0.125)	The Service has underspent on purchased residential care (£0.110m) which is offset by a projected shortfall in income (£0.024m). This reflects changes in clients needs.	Continue to monitor as clients needs change
Professional Support (Physical Disability and Sensory Impairment)	1.488	1.731	0.243	0.243	This relates to additional specialist agency and associated costs required to meet an increase in the demand for OT assessment.	No new assessments are being undertaken by the third party provider. Review the Service Level Agreement. Review budget allocations following lean review.
Community Living (Learning Disability Services)	9.363	9.126	(0.237)	(0.238)	Expenditure on Purchased care is less than expected due to the timing of college placements together with lower than anticipated expenditure on residential placements. Care management is projecting a reduction of £0.120m due to delays in engagement of transition clients. This is offset by increased costs in the Supported Living Service and other minor movements.	Continue work on the identification and timing of new clients to moving into services. Continual review of care to existing clients. Continued monitoring and negotiation with Health of CHC packages. In dispute with Health on funding of some care packages.
Work Opportunities (Learning Disability Services)	1.888	1.853	(0.035)	(0.035)	Vacancy savings (£0.104m) mainly offset by a shortfall in income of (£0.054m) and an overspend in client transport (£0.030m).	Continue to monitor - part of phase II of TSSA.

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Day Services (Learning Disability Services)	0.996	0.976	(0.020)	(0.020)	Underspend on employee costs together with a reduction in the use of independent sector relief staff totalling £0.046m offset by overspends in other areas but mostly client transport.	Continue to monitor - part of phase II of TSSA.
Ringfenced Budgets (Mental Health)	0.324	0.162	(0.162)	(0.162)	Reflects current client packages for 2011/12.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts. Reduced budget in
Business Systems (Development & Resources)	0.790	0.645	(0.145)	(0.145)	The underspend is due to the timing of expenditure within Business Systems which relates to the continual development of PARIS and lower than	Continue to monitor.
Business Services Income (Development & Resources)	(1.511)	1.605	(0.094)	(0.094)	This is partially due to six weeks of income at the old, higher, rate being received in 2011/12 due to the timing of debtor invoices.	This income is one-off. Continue to review the average weekly income.
Supporting People (Development & Resources)	0.021	0.000	(0.021)	(0.021)		

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Management & Support (Development & Resources)	0.556	0.688	0.132	0.132	The overspend is mostly due to staff pay exceeding budget and includes a request for a carry forward of balances into 2012/13 to fund the continuing work of the TSSA Project Manager (£0.051m).	One-off
Family Placement (Children's Services)	1.775	2.111	0.336	0.336	The overspend is mainly as a result of an increase in the number of foster care places within the service. It is also due to the increasing number of court orders for Residence and Specific Guardianship which invariably attract an ongoing allowance for the carers. The overspend includes the effect of the additional week included in 2011/12	A close evaluation of the Family Placement Team is to commenced in Jan 12 which will examine the function of the team and include an expenditure analysis review.
Family Support (Children's Services)	0.340	0.261	(0.079)	(0.079)	The underspend in this service is mostly due to a reduction in the use of sessional staff. The use of sessional staff can fluctuate monthly depending on caseload.	
Prevention & Support (Children's Services)	0.100	0.039	(0.061)	(0.061)	The underspend in this service is mostly the result of an underspend in transport costs, however fluctuations in monthly costs can occur depending on caseload.	

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Professional Support (Children's Services)	5.373	5.149	(0.224)	(0.224)	The underspend relates to a commitment for a potential redundancy that was expected to have been met by the service before the end of the financial year, together with a delay in the recruitment to a post relating the implementation of the Childrens Act 2008. Expenditure on one off activities has been delayed due to operational priorities.	
Out of County Pooled Budget (Children's Services)	4.057	3.606	(0.451)	(0.451)	Costs reflect existing placements up until March 2012. This reflects initial reductions in payments to providers following re-negotiation of contracts.	<p>The task and finish group are continuing their work and benchmarking work has been completed. The focus of high cost placements is now a North Wales project and meetings have taken place.</p> <p>External consultants have been commissioned to assist with the negotiation process with providers within Flintshire and to make recommendations regarding the current processes deployed.</p>

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Homelessness (General) (Housing Services)	0.450	0.371	(0.079)	(0.099)	£0.042m savings as vacancies will not be filled until 2012.  An additional one off £0.020m contribution from Supporting People for the sheltered Housing improvement project	
Resident Wardens (Housing Services)	1.247	1.111	(0.136)	(0.136)	Under spend due to vacancies not be filled until the new structure is in place in 2012/13.	Approval of the proposed new structure.
Ringfenced Budgets (Homelessness)	0.151	0.079	(0.072)	(0.072)	Mostly due to underspends on supplies and services	Continue to monitor.
Other variances (aggregate)	6.564	3.268	(0.086)	(0.081)	Various minor variances.	Continue to review but not expected to be recurrent.
<b>Total :</b>	<b>57.220</b>	<b>55.303</b>	<b>(1.917)</b>	<b>(1.932)</b>		